

# LEE A. SPANGLER, J.D.

## EXPERIENCE

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON, SCHOOL OF PUBLIC HEALTH, Austin, Texas  
**Associate Professor, MPACH and Exec. Dir. Texas All Payor Claims Database at the CHCD, 2021-Present**

- Aiding in the establishment and scale-up of the Texas All Payor Claims Database (TX-APCD). The TX-APCD includes medical, pharmacy, and dental claims as well as eligibility and provider files collected from public and private payors.
- Interacting with Texas agencies and Legislative leaders in the administration of the database so that it becomes a repository of researcher accessible data in support of public health.
- Testifying before agency and legislative bodies as well as developing formal written comments on proposed regulations.

BLUE CROSS BLUE SHIELD OF TEXAS, Austin, Texas  
**Vice President, Texas Government Relations, 2016-2021**

- Led planning, management, and execution of active public policy agenda for company's Texas advocacy efforts. Coordinated and directed efforts to advance company's public policy objectives, prioritizing health and coverage needs of insured members. Interacted with members of legislature, staff, and other state government officials to gain support for initiatives to bolster coverage for and access to healthcare. Collaborated with communications staff partners on development and timing of media advocacy efforts.
- Assumed advanced (senior-level) managerial work in providing direction and guidance in strategic operations and planning. Drove efforts to develop policies, procedures, and guidelines, establish priorities, coordinate program activities and business functions, and review and approve budgets. Supervised work of government relations staff.
- Developed multi-legislative session strategy regarding regulation of free-standing emergency rooms. Researched issues related to gouging statutes, aided in drafting statutory language, and worked to develop coalition that led to eventual passage of House Bill 1941 (86-R) by Representative Phelan.
- Successfully supported enactment of Senate Bill 2038 (87-R) in 2021, introducing further consumer protections regarding business practices of free-standing emergency centers.
- Guided company response to restrictive regulation of telemedicine, resulting in favorable changes to law through enactment of Senate Bill 1107 (85-R) by Senator Schwertner, permitting greater access to telemedicine without additional governmental mandates on insurance companies.

TEXAS MEDICAL ASSOCIATION, Austin, Texas  
**Vice President, Medical Economics, 2009-2016**

- Managed division of medical economics and four departments. Led interactions between association and private and government payers as well as development of medical-economic policy. Developed federal and state regulatory strategy. Spearheaded association's response to Affordable Care Act regulations, new physician payment methodologies, insurance regulations, and healthcare collaborative regulations. Lobbied administrative agencies on matters related to managed care organizations, accountable care organizations, physician payment, and insurance.
- Sought enactment of House Bill 1888 (81-R) to regulate how data utilized to publicly rank, tier, or otherwise rate physicians. Researched technical issues related to insurer ratings of physicians, tracked litigation and law enforcement action related to ranking programs, aided in drafting statutory language, and worked toward state law's eventual passage and adoption of eventual regulations.

## ADDITIONAL EXPERIENCE

---

TEXAS MEDICAL ASSOCIATION, Austin, Texas, **Associate General Counsel**, 2006-2009. **Assistant General Counsel**, 2000-2006. Provided legal advice to board of councilors, council on socioeconomics, council on legislation, and other councils and committees as necessary. Assisted general counsel on matters relating to insurance law, health law, and administrative law. Drafted legislation, memoranda, administrative comments, and amicus curiae briefs. Researched and analyzed legal issues involving medicine and physician ethics. Submitted regulatory comments upon Texas Medical Practice Act, privacy, fraud and abuse, managed care contracting, prompt payment for physicians, federal disabilities law, and Texas Insurance Code. Lobbied legislators and administrative agencies on matters related to managed care organizations, physician payment, and insurance.

TEXAS DEPARTMENT OF INSURANCE, Austin, Texas, **Staff Attorney-Financial Counsel**, 1999-2000. Advised financial program staff on legal issues and initiated administrative proceedings for violations of Texas Insurance Code. Provided legal support and advised Texas HMO solvency surveillance committee on provisions of Open Government laws and Texas HMO Act.

TEXAS STATE BOARD OF MEDICAL EXAMINERS, Austin, Texas, **Staff Attorney**, 1998-1999. Served as acting general counsel for Texas State Board of Physician Assistant Examiners. Advised TSBPAE on administrative law and medical-legal issues and initiated informal settlement proceedings for violations of Texas Medical Practice Act and Physician Assistant License Act.

## EDUCATION

---

UNIVERSITY OF DAYTON, Dayton, Ohio, **Juris Doctorate**

ST. EDWARD'S UNIVERSITY, Austin, Texas, **B.B.A.**

## LICENSURE

---

*Law License, Texas, 1998*

## ELECTIONS/APPOINTMENTS

---

National Association of Health Data Organizations, Board Member, 2023-2026 term.

Texas Health Institute, Board Member, 2016-2020.

Texas Association of Health Plans, President, 2019-2020

Texas State Bar Health Law Section Council, Chair, 2012-2013

Texas State Bar Health Law Section Council, Vice-Chair, 2011-2012

Texas State Bar Health Law Section Council, Secretary, 2010-2011

Texas State Bar Health Law Section Council, Treasurer, 2009-2010

Texas State Bar Health Law Section Council, Member-at-Large, 2002-2009

Texas Attorney General Task Force on HIPAA Privacy Preemption, Member, 2004

## ARTICLES/PUBLICATIONS

---

Health Insurance Portability and Accountability Act, Comprehensive Ophthalmology Update, January-February 2004.

HIPAA: Take the Bull by the Horns, Co-Author, Texas Medicine Home Study, September 2002.

What's Happening with HIPAA, Texas Medicine, July 2002-April 2003.

Contract Clause of the Month, Texas Medicine, November 2000 - May 2002.

Slow Pay and Texas Law: Know Your Rights, Texas Medicine, July 1998, reprinted, State Bar Health Law Section Report, Fall 1998.

Withholding Services for Payment - Ethics and the Law, Coastal Bend Medicine, December/January 1998.

## **SPEAKING ENGAGEMENTS**

---

Texas Association of Health Plans Annual Meeting (Presenter), November 2022, The Present and Future of APCDs.  
Texas Association of Health Plans Annual Meeting (Fill-in Presenter), November 2022, Primary Care May Be the 'Next Big Thing'.  
National Association of Health Data Organizations, 37<sup>th</sup> Annual Conference (Moderator), October 2021, Data Use: Governance and Protection.  
Texas Association of Health Plans Annual Meeting (Moderator), September 2020, Removing Regulatory Barriers to Telehealth Before and After COVID-19.  
Texas Health Law Section Annual Meeting (Co-Presenter), June 2015, Health Care Legislative Update Review of 84th Legislative Session.  
Texas Bar CLE, February 2014, Accountable Care Organizations (ACOs), including Health Care Collaboratives.  
Texas Health Law Conference, October 2010, Panel, Texas 82nd Legislative Session Update.  
TMA Seminar Series, Fall 2008, Medical Records.  
Texas Health Law Conference, October 2006, Disaster Preparedness.  
2006 Annual Meeting, Texas Urological Society, Informed Consent.  
Texas Health Law Conference, October 2005, Panel on Health Law Highlights from the 79th Texas Legislative Session.  
2005 Fall Conference, Texas Neurological Society, Ethics and the Duty to Care for the Poor.  
TMA Extreme Practice Management Symposium, June 2005, Medical Records and Managed Care Contracting.  
2004 Winter Conference, Texas Neurological Society, Ethics and ER and Call Physicians.  
Texas Osteopathic Association Annual Meeting, August 2004, Emergency Room Legal and Ethical Duties of Physicians.  
Texas Health Law Conference, October 2003, Timing Is Everything, Prompt Pay Issues.  
14th Annual Primary Care 2001 Conference, Texas Academy of Family Physicians, Ethics: Medical Privacy.  
Billing and Collections Seminar 2002, Texas Medical Association, Legal Aspects of Billing and Collections.